

McMaster University

SENATE MINUTES

VOL. XCIV

Wednesday, June 9, 2021 at 3:30 p.m.

Zoom

PRESENT: Dr. David Farrar, Dr. Ameil Joseph, Dr. Chandrima Chakraborty, Dr. Dina Brooks, Dr. Doug Welch, Dr. Graham Scott, Dr. Ishwar Puri, Dr. Jeff Weitz, Dr. Jeremiah Hurley, Dr. Judy Fudge, Dr. Juliet Daniel, Dr. Karen Mossman, Dr. Katherine Cuff, Dr. Kathryn Mattison, Dr. Kim Dej, Dr. Kim Jones, Dr. Laura Parker, Dr. Leonard Waverman, Dr. Lorraine Carter, Dr. Maikel Rheinstadter, Dr. Mark Walton, Dr. Martin Horn, Dr. Matthew Miller, Dr. Maureen MacDonald, Dr. Megan Brickley, Dr. Melinda Gough, Dr. Nicola Nicolici, Dr. Nikolai Penner, Dr. Pamela Baxter, Dr. Pamela Swett, Dr. Patrick Bennett, Dr. Paul O’Byrne, Dr. Peter Miu, Dr. Peter Graefe, Dr. Phil Zylla, Dr. Sherman Cheung, Dr. Susan Tighe, Dr. Todd Hoare, Ms Alyaa Abdelhalim, Mr. Dalue Tang, Mr. Gary Collins, Mr. Jim McCaughey, Mr. Roger Couldrey, Ms Haleigh Wallace, Ms Leah Allan, Ms Mary Williams, Ms Moira Taylor, Mr. Ryan Whitcher, Ms Andrea Thyret-Kidd (University Secretary), Ms Michelle Zheng (Associate University Secretary), Ms Alysha Sless (Governance Coordinator)

OBSERVERS: Dr. Arig al Shaibah, Ms Carolyn Brendon, Mr. Denver Della-Vedova, Ms Esme Davies, Ms Linda Coslovi, Dr. Jean Wilson, Ms Maanvi Dhillon, Ms Melissa Pool, Dr. Elkafi Hassini, Dr. Peter Mascher, Dr. Sandra Carroll, Mr. Sean Van Koughnett, Ms Vivian Lewis, Dr. Susan Denburg

A. OPEN SESSION

OPENING REMARKS

Dr. Farrar welcomed members to the meeting and provided an overview of Zoom protocols.

Dr. Farrar acknowledged the horrifying discovery of 215 children’s remains at a former residential school site in Kamloops as well as the recent act of racist hate that occurred earlier this week in London, Ontario, which took the lives of four members of a Muslim Canadian family and left the fifth seriously injured.

As Senators will have seen, in late May the Return to McMaster Oversight Committee released its report. The report followed extensive discussions and consultations with experts and stakeholders across the campus and beyond, and provided overarching guidance on issues to consider when planning for the Fall. Further details will be released over the summer months as further clarity is provided around public health guidance and restrictions. Specific information for students has also been issued, with details of what we are working towards in the areas of course selection and

delivery; student services, learning supports and amenities; and international student affairs, as well as information regarding the University's residence buildings.

Dr. Farrar explained that two live-streamed Town Halls are also taking place next week to provide further information about how the fall term will look and give an opportunity for members of the community to ask questions of the University leadership. They are being widely publicized with the first one intended for students, and the second for faculty and staff. Dr. Tighe added that the intention with the town halls is to provide an opportunity for students, faculty and staff to ask questions. Whatever cannot be answered in the time frame will have follow up answers.

Dr. Farrar thanked Senators for their ongoing support and acknowledged the following retiring Senators:

- Faculty of Business: *Dr. Peter Miu, Mr. Ryan Witcher*
- Faculty of Engineering: *Dr. Nicola Nicolici, Mr. Sahand Sepehrvand*
- Faculty of Humanities: *Dr. Christina Baade, Dr. Kathryn Mattison, Ms Nicole Anozie*
- Faculty of Social Sciences: *Dr. Megan Brickley, Dr. Katherine Cuff, Ms Cassidy Bereskin, Ms Shirleen Datt*
- Faculty of Science: *Dr. Graham Scott*
- Faculty of Health Sciences: *Dr. Pamela Baxter, Dr. Mark Walton, Dr. Janie Astephen-Wilson, Mr. Muneeb Ahmed, Ms Bahar Amani*
- Board Representative: *Ms Leah Allan, Dr. Carlos Filipe*
- Alumni: *Ms Moira Taylor, Mr. Gary Collins*

Dr. Farrar acknowledged that this is the last Senate meeting for the Vice-President, Administration, Mr. Roger Couldrey. Mr. Couldrey has provided outstanding service to the University over many years: initially as a member of the Board of Governors and Chair of the Finance and Audit Committees, and since 2009 he has been an exemplary Vice-President, Administration and a hugely supportive and dedicated colleague. Mr. Couldrey will be very much missed when he steps down from his role in July. Dr. Farrar thanked Mr. Couldrey for all that he has done for McMaster.

1 APPROVAL OF AGENDA – OPEN SESSION

Dr. Farrar confirmed that no requests had been received to move items from the Consent to the Regular agenda of the Open Session.

It was duly moved and seconded,

that Senate approve the Open Session agenda for the meeting of June 9, 2021 and that item 2 be approved by Consent.

The motion was **carried**.

CONSENT**2 MINUTES of the Meeting of May 12, 2021 – Open Session**

Motion:

that the minutes of the Open Session portion of the meeting held on May 12, 2021 be approved as circulated.

Approved by Consent.

REGULAR**3 BUSINESS ARISING**

There was no business arising.

4 ENQUIRIES

There were no enquiries.

5 COMMUNICATIONS

- a. President's Advisory Committee on Building an Inclusive Community – Annual Report

Dr. Arig al Shaibah, Associate Vice-President, Equity and Inclusion, and Dr. Eugenia Zuroski, PACBIC Co-Chair, presented the report.

Dr. Zuroski explained that it has been a busy year and acknowledged the extraordinary challenges faced by PACBIC and its members. They dedicated themselves to community building efforts in the face of the pandemic and functioning remotely. Dr. Zuroski thanked Dr. al Shaibah for being a steady and constant presence. PACBIC operates with an eye towards the work that has yet to be done and will be working on updating the University statement on building an inclusive community in the upcoming year. In order to move forward with shared purpose, there needs to be a shared understanding of the principles. Dr. Zuroski noted that they are thinking of PACBICs responsibility to keep the momentum going and working on the campus wide development and implementation of anti-racist and inclusive teaching.

Dr. al Shaibah thanked Dr. Farrar for the acknowledgements of the tragedies. Dr. al Shaibah noted that they recognize that many communities feel that these kind of day-to-day systemic acts of violence are with us constantly. It is time to pause and reflect on our shared humanity. Higher education has a real role to play in making a societal difference. Dr. al Shaibah added that she will miss Dr. Zuroski and that she has been wonderful to work with.

Dr. Farrar thanked Dr. al Shaibah and Dr. Zuroski and wished Dr. Zuroski the best on her research leave.

This item was for information.

b. Institutional Quality Assurance Process Cyclical Program Reviews

Dr. Doug Welch, Vice-Provost and Dean of Graduate Studies, and Dr. Kim Dej, Vice-Provost, Faculty, presented the report.

Dr. Welch explained that undertaking the institutional quality assurance is a full time job. This year there were a number of challenges and reviews from last spring were postponed. It was challenging to do remote reviews as individuals were no longer working in the same time zone. Dr. Welch acknowledged the folks who made the arrangements at MacPherson Institute, the School of Graduate Studies and at the department level.

This item was for information.

6 REPORT FROM GRADUATE COUNCIL

Dr. Doug Welch, Vice-Provost and Dean of Graduate Studies, presented the report.

Dr. Welch explained that there were two items for approval.

1. Curriculum Revisions – Faculty of Health Sciences

It was duly moved and seconded,

that Senate approve the revisions, for inclusion in the 2021-2022 Graduate Calendar, as recommended by the Faculty of Health Sciences and set out in the attached.

The motion was **carried**.

2. Curriculum Revisions – Faculty of Science

It was duly moved and seconded,

that Senate approve the revisions, for inclusion in the 2021-2022 Graduate Calendar, as recommended by the Faculty of Science and set out in the attached.

The motion was **carried**.

The remainder of items were for information.

7 REPORT FROM THE UNIVERSITY PLANNING COMMITTEE

Dr. Susan Tighe, Provost and Vice-President, Academic presented the report. Dr. Andy Knights was in attendance to answer questions.

Dr. Tighe explained that on May 12, 2021, the University Planning Committee approved the following recommendation:

1. Institute and Centre Closures

It was duly moved and seconded,

that that Senate approve the termination of the following centres and institutes, effective June 10, 2021:

- 1. Health Leadership Institute**
- 2. Management of Innovation & New Technology Research Centre**
- 3. McMaster eBusiness Research Centre**
- 4. Canadian Institute of Manufacturing**
- 5. McMaster Centre for Flexible Manufacturing**
- 6. McMaster Institute of Polymer Production Technology**
- 7. Aging & Health R. Samuel McLaughlin Centre**
- 8. Arthritic Diseases Centre**
- 9. Centre for Evaluation of Medicines**
- 10. Surgical Outcomes Resource Centre**
- 11. McMaster Institute for Urology at St. Joseph's Healthcare Hamilton**
- 12. Language Institute of McMaster**
- 13. McMaster Centre for Nutrition, Exercise, and Health Research**
- 14. Institute for Manufacturing Policy Analysis and Knowledge Transfer**

The motion was **carried**.

On June 2, 2021, the University Planning Committee approved the following recommendations:

2. Proposal for the McMaster Cancer Research Centre

It was duly moved and seconded,

that Senate approve the establishment of the McMaster Cancer Research Centre, as circulated.

The motion was **carried**.

3. Proposal for the Schroeder Allergy and Immunology Research Institute

It was duly moved and seconded,

that Senate approve the establishment of the Schroeder Allergy and Immunology Research Institute, as circulated.

The motion was **carried**.

4. Consolidated Budget

Dr. John Preston, Chair of the Budget Committee presented the report. Mr. Iain Clarkson and Ms Dee Henne were in attendance to answer questions. This item was for information.

Dr. Preston noted that Ms Andrea Thomas-Murphy and Mr. Iain Clarkson have been very helpful throughout the process. Dr. Preston thanked everyone throughout the University that have been a part of the process. The budget has been agile and generous this year.

Dr. Preston explained that highlights included the in-province domestic tuition fees being frozen, the performance metric linked funding being delayed for two years due to the pandemic, and the refreshed vision and strategic plan being aligned with the research strategy and related fundraising efforts. The operating fund is structurally balanced. The pandemic raised many challenges throughout the budget and many areas were able to adapt mediation strategies. Ancillaries were the hardest hit by campus closures however after cost mitigation strategies, all ancillaries will be in balance without carry forward deficits within three years. Dr. Preston noted that McMaster's long standing financial health contributed to the financial resiliency during this period.

A member questioned where faculty growth is likely to occur. Dr. Tighe explained that in the previous fiscal period, a lot of hiring plans that were prepared in Faculties were held off and a number of Faculties did not hire. Effectively, most of the growth is catching up on hiring. Several Faculties have some aggressive hiring plans.

Dr. Tighe thanked Dr. Preston, Mr. Couldrey, Ms Henne, Mr. Clarkson and everyone in budget services. Dr. Tighe recognized everyone that participates in the budget process.

5. Proposal for the Offord Centre for Child Studies

This item was for information.

8 REPORT FROM THE COMMITTEE ON BY-LAWS

Dr. Peter Miu, Chair, Committee on By-Laws presented the report.

Dr. Miu explained that Senate accepted Notice of Motion for the amendments to the Faculty of Social Sciences By-Laws at its meeting on February 10, 2021, and the amendments to the Faculty of Engineering By-Laws at its meeting on May 12, 2021.

1. Amendments to the Faculty of Social Science By-Laws

It was duly moved and seconded,

that Senate, on the recommendation of the Committee on By-Laws, approve the proposed amendments to the Faculty of Social Sciences By-Laws, as circulated.

The motion was **carried**.

2. Amendments to the Faculty of Engineering By-Laws

It was duly moved and seconded,

that Senate, on the recommendation of the Committee on By-Laws, approve the proposed amendments to the Faculty of Engineering By-Laws, as circulated.

The motion was **carried**.

9 OTHER BUSINESS

Dr. Farrar acknowledged that Dr. Len Waverman's term is ending and thanked him for his contribution to McMaster. Dr. Waverman took the Faculty from a difficult position to a point where it is starting to shine.